Financial Statements March 31, 2024



Independent auditor's report

To the Board of Directors of Canadian Mental Health Association, Thames Valley Addiction and Mental Health Services

Our opinion

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Canadian Mental Health Association, Thames Valley Addiction and Mental Health Services (the Organization) as at March 31, 2024 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

What we have audited

The Organization's financial statements comprise:

- the statement of financial position as at March 31, 2024;
- the statement of operations for the year then ended;
- the statement of changes in net assets for the year then ended;
- the statement of cash flows for the year then ended; and
- the notes to the financial statements, which include significant accounting policies and other explanatory information.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal

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control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting
 a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
 involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.



Evaluate the overall presentation, structure and content of the financial statements, including the
disclosures, and whether the financial statements represent the underlying transactions and events in
a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Pricewaterhouse Coopers LLP

Chartered Professional Accountants, Licensed Public Accountants

London, Ontario July 11, 2024

Statement of Financial Position

As at March 31, 2024

		<u> </u>		2024	2023
Assets	Operating Fund \$	Replacement Reserve Fund \$	Donation Fund \$	Total \$	Total
Current assets Cash and short-term investments (note 3) Accounts receivable Prepaid expenses and deposits	9,389,608 1,238,839 260,524	544,771	3,427,041	13,341,420 1,238,839 280,524	12,774,372 1,700,177 382,896
	10,868,971	544,771	3,427,041	14,840,783	14,857,445
Long-term assets Investments (note 4) Property, buildings and equipment (note 5)	7,864,418	951,933	3	951,933 7,864,418	1,115,563 7,947,550
	18,733,389	1,496,704	3,427,041	23,657,134	23,920,558
Liabilities					
Current liabilities Accounts payable and accrued liabilities Accrued salaries and benefits (note 11) Interfund balances Long-term debt (note 6)	5,461,651 5,901,586 (2,151,946) 895,789	289,342	1,862,604	5,461,651 5,901,586 895,789	6,566,006 3,335,950 933,280
	10,107,080	289,342	1,862,604	12,259,026	10,835,236
Long-term liabilities Long-term debt (note 6) Deferred contributions Expenses of future periods (note 7) Property, buildings and equipment (note 7)	711,879 5,161,152 1,258,815	855,962	1,564,437	711,879 7,581,551 1,256,815	935,073 6,148,363 1,515,669
	7,129,846	855,962	1,564,437	9,550,245	8,599,105
Net assets Investment in property, buildings and equipment Unrestricted	4,134,816 (2,638,353)	351,400	:	4,486,216 (2,638,353)	4,280,766 205,451
	1,496,463	351,400		1,847,863	4,486,217
	18,733,389	1,496,704	3 427 041	23,657,134	23,920,558
Commitments (note 10)	1				

Commitments (note 10)
On behalf of the Board

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Trustee

Trustee

Statement of Operations For the year ended March 31, 2024

				2024	2023
	Operating Fund \$	Replacement Reserve Fund \$	Donation Fund \$	Total \$	Total
Revenue					
Grants					
South-West LHIN	34,555,478		18	34,555,478	32,123,242
Ministry of Health	4.134.092	206,200		4.340.292	3,672,414
United Way	571.734	,		571.734	485,086
City of London	2.110.659		1.125.924	3,236,583	2,831,919
Other	1.147.519		11110000	1.147.519	1,208,160
Donations	1,147,519	0.00	1.451.763	1.451.763	1,593,847
	3.926.021		104,694	4,031,515	3,543,224
Rental revenue	2,783,324	10.70	144,147	2,927,471	3,943,952
Other revenue		(35.5)	144,147	258.854	279.853
Amortization of deferred contributions related to property, buildings and equipment (note 7)	258,854		-	200,004	275,000
	49,488,481	206,200	2,826,528	52 521 209	49,679,697
Our self or an disdellate-than assessed					
Operating and administration expenses	31,955,532		1,206,782	33,164,314	27.715.701
Salaries				8,441,914	6,636,836
Employee benefits	8,165,969	670	275,945		353,584
Recruiting and development	287,784			287,784	
Program expense and supplies	2,336,299		1.027,374	3,363,673	3,660,995
Mileage and vehicle expenses	483,160		82,753	565,933	575,016
Sessional fees	713,870	•		713,870	878,831
Office supplies (recovery)	(131,201)	-	1,601	(129,600)	625,231
Computer maintenance and supplies	335,720	-		335,720	673,686
Promotion and communications	102,583			102,583	133,312
Honorariums, consulting and professional fees	427,280	20		427,280	488,392
Phone, internet and cable service	334,406	2	5,295	339,701	458,951
Insurance	707.362	40	- 28 -	707,362	158,887
Rent paid	4,223,038	200	49,151	4,272,189	4.522.911
Mortgage interest and municipal taxes	392,423	-	117,332	509.755	583,218
Utilities	388.430	200	21,296	409.726	424,337
Repairs and maintenance	1,145,305	206,200	36,999	1 388 504	1.304.505
Amortization of property, buildings and equipment	258,854	200,200		258,854	279,853
	52,126,834	206,200	2.826.528	55 159,562	49,474,248
(Deficiency) excess of revenue over expenses	(2,638,353)		-	(2,638,353)	205,451

Statement of Changes in Net Assets For the year ended March 31, 2024

				2024	2023
	Operating Fund \$	Replacement Reserve Fund \$	Donation Fund \$	Total \$	Total
Balance – Beginning of year	4,134,816	351,400	-	4,486,216	4,280,765
(Deficiency) excess of revenue over expenses	(2,638,353)		-	(2,638,353)	205,451
Balance – End of year	1,496,463	351,400	-	1,847,863	4,486,216

Statement of Cash Flows

For the year ended March 31, 2024

				2024	2023
	Operating Fund \$	Replacement Reserve Fund \$	Oonation Fund \$	Total S	Total \$
Cash provided by (used in)					
Operating activities (Deficiency) excess of revenue over expenses tens not affecting cash	(2,638,353)		-	(2,638,353)	205,451
Amortization of property, buildings and equipment Amortization of deferred contributions related to property, buildings and equipment	258,854 (258,854)	:	Ī	258,854 (258,854)	279,853 (279,853)
	(2,638,353)		-	(2,638,353)	205,451
Changes in non-cash working capital balances Accounts receivable Prepald expenses and deposits Accounts payable and accrued liabilities Accounts payable and benefits Interfund balance	461,338 122,372 (1,104,356) 2,565,636 505,738	1	(505,738)	481,338 122,372 (1,104,356) 2,585,638	(244,950) (253,330) 712,872 (42,571)
	(87,625)	•	(505,738)	(593,363)	377,472
Investing activities Net decrease (increase) in investments Purchase (recovery) of property, buildings and equipment	83,132	163,630	<u> </u>	163,630 83,132	(421,851) (265,354)
	83,132	163,630	•	246,762	(687,205)
Financing activities Deferred contributions for property, buildings and equipment (note 7) Deferred contributions for expenses of future periods (note 7) Repayment of long-term debt	(258,854) 1,159,503 (260,685)	29,741	243,944	(258,854) 1,433,188 (260,685)	1,072,128 319,512
	639,964	29,741	243,944	913,649	1,391,640
Increase in cash and short-term investments during the year	635,471	193,371	(261,794)	567,048	1,081,907
Cash and short-term investments - Beginning of year (note 3)	8,734,137	351,400	3,688,835	12,774,372	11,692,465
Cash and short-term investments – End of year (note 3)	9,369,608	544,771	3,427,041	13,341,420	12,774,372

Notes to Financial Statements **March 31, 2024**

1 Purpose of Canadian Mental Health Association, Thames Valley Addiction and Mental Health Services

Effective April 1, 2022, the Canadian Mental Health Association, Elgin-Middlesex, Addiction Services Thames Valley and the Canadian Mental Health Association, Elgin merged to create Canadian Mental Health Association, Thames Valley Addiction and Mental Health Services (the Organization). The mission statement of the Organization is as follows: At CMHA Thames Valley Addiction and Mental Health Services, our mission is to ignite hope and foster change by providing a continuum of mental health and addiction education, supports, and services to our community.

The Organization is a registered charity and is classified as a charitable organization under the Income Tax Act (Canada).

2 Summary of significant accounting policies

Basis of presentation

These financial statements have been prepared in accordance with accounting standards for not-for-profit organizations (ASNPO) within the framework of the accounting policies summarized below.

Merger accounting

The combination has been accounted for as a merger of three not-for-profit entities by combining the carrying values of the predecessor organizations as at April 1, 2022.

Fund accounting

All financial transactions have been recorded in three funds: Operating Fund, Replacement Reserve Fund, and Donation Fund.

The Operating Fund reflects housing, therapeutic, and administrative activities of the Organization. Funding is provided by the Province of Ontario. Any excess of funds from operations related to Ministry of Health programs may be deducted from the approved budget for subsequent years. Additional funding is provided by the Ministry of Health-Supportive Housing through an interest reduction program on some of the Organization's long-term debt.

The Replacement Reserve Fund is used for major maintenance of owned rental properties.

The Donation Fund is funded by donations and interest and is used to finance clients' activities.

Revenue recognition

The Organization follows the deferral method of accounting for contributions which include donations and government grants.

Notes to Financial Statements

March 31, 2024

Operating grants are recorded as revenue in the period to which they relate. Grants approved but not received at the end of an accounting period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in the subsequent period.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are recognized as revenue in the period in which the related expenses are recognized. Contributions restricted for the purchase of property, buildings, and equipment are deferred and amortized into revenue on a straight-line basis, at a rate corresponding with the amortization rate for the related property, buildings and equipment.

Rental revenue is recognized when services are provided.

Property, buildings and equipment

Purchased property, buildings and equipment are recorded at cost. Contributed property, buildings and equipment are recorded at fair value at the date of contribution. Repairs and maintenance costs are charged to expense. Betterments, which extend the estimated life of an asset, are capitalized. When a capital asset no longer contributes to the Organization's ability to provide services, its carrying amount is written down to its residual value.

Property, buildings and equipment are amortized on a straight-line basis using the following annual rates:

Buildings	35 years
Equipment	5 years
Vehicles	7 years
Computer hardware	2 years
Leasehold	Lesser of asset useful life or lease term

Certain restrictions and guidelines exist with respect to land and buildings subsidized by Canada Mortgage and Housing Corporation and the Ontario Ministry of Health. Property, buildings and equipment that are held for sale are recorded at the lower of cost or estimated net realizable value. When property, buildings and equipment meet the criteria to be presented as held for sale, they are no longer amortized.

Compensated absences

Compensation expense is accrued for all employees as entitlements to these payments are earned, in accordance with the Organization's benefit plans for vacation.

Notes to Financial Statements March 31, 2024

Use of estimates

The preparation of financial statements in conformity with ASNPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Financial instruments

All financial instruments are initially recorded on the statement of financial position at fair value. They are subsequently valued at amortized cost, except for investments in equity instruments, which are measured at cost less any reduction for impairment or fair value if they are quoted in an active market.

It is management's opinion that the Organization is not exposed to significant market risk, foreign currency risk, credit risk or interest rate risk as a result of these financial instruments.

3 Cash and short-term investments

	2024 \$	2023 \$
Cash and cash equivalents Short-term investment	12,796,649 544,771	12,422,972 351,400
	13,341,420	12,774,372

4 Investments

Investments consist of guaranteed investment certificates (GICs) with stated interest ranging from 1.41% to 2.60% and maturity dates greater than one year. The GICs mature between May 2024 and May 2026.

5 Property, buildings and equipment

			2024	2023
	Cost \$	Accumulated amortization \$	Net \$	Net \$
Land and buildings	14,343,451	(8,604,411)	5,739,040	5,769,081
Leaseholds	2,304,954	(2,304,954)	_	_
Equipment	885,598	(885,598)	-	21,352
Vehicles	1,234,271	(1,068,489)	165,782	211.150
Computer hardware	1,244,206	(1,230,577)	13,629	
Construction-in-progress	1,945,967		1,945,967	1,945,967
	21,958,447	(14,094,029)	7,864,418	7,947,550

Notes to Financial Statements

March 31, 2024

6 Long-term debt

Exeter North Housing Program 1.040% mortgage, payable in monthly instalments of principal and interest of \$742, due May 2025 4.05% mortgage, payable in monthly instalments of principal and interest of \$2,154, due June 2023 Exeter North Housing III Program 5.912% mortgage, payable in monthly instalments of principal and interest of \$1,994, due January 2024 Piccadilly Street Housing Program 9.625% mortgage, payable in monthly instalments of principal and interest of \$391, due January, 2028 Project 3000 Housing Program 4.05% mortgage, payable in monthly instalments of principal and interest of \$2,898, due June 2023 2.040% mortgage, payable in monthly instalments of principal and interest of \$1,640, due October 2023 Permanent Housing Program 1.820% mortgage, payable in monthly instalments of principal and interest of \$1,640, due October 2023 1.040% mortgage, payable in monthly instalments of principal and interest of \$1,674, due June 2024 1.040% mortgage, payable in monthly instalments of principal and interest of \$1,674, due June 2024 1.040% mortgage, payable in monthly instalments of principal and interest of \$1,674, due June 2024 1.040% mortgage, payable in monthly instalments of principal and interest of \$1,674, due June 2025 2.050 48,334
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4.05% mortgage, payable in monthly instalments of principal and interest of \$1,554, due May 2026 38,704 54,409
1.010% mortgage, payable in monthly instalments of principal
and interest of \$2,103, due September 2027 87,439 111,431
1.920% mortgage, payable in monthly instalments of principal
and interest of \$1,970, due April 2024 112,491 133,760
50-52 Steele Street
1.01% mortgage, payable in monthly instalments of principal and interest of \$2,661, due September 2025 48,484 79,554
282 Highview Drive
1.855% mortgage, payable in monthly instalments of principal
and interest of \$3,836, due June 2028 188,189 231,280
657 Talbot Street, St. Thomas
nil% mortgage, forgivable on August 2033 as long as CMHA, Elgin Middlesex continues to own and operate the seven-
bed facility, until then 300,000 300,000
754 Maitland, London
Prime plus 0.5% demand loan, payable in monthly instalments
of \$2,500 <u>672,500</u> 702,500
1,607,668 1,868,353
Less: Current portion 1,607,666 1,608,333 1,607,666 1,608,333
711,879 935,073

Notes to Financial Statements
March 31, 2024

Future principal payments are as follows:

	\$
2024	***
2025	223,289
2026	191,226
2027	1,027,701
2028	106,420
	59,032_
	1,607,668

The Organization has a \$200,000 operating line of credit to provide working capital and for general corporate purposes, available at prime plus 1.0%.

As at March 31, 2024, the Organization was in breach of its contractual covenant related to TD Bank. The loan has been presented as current and the bank has the right to demand accelerated repayment related to the Organization's contractual covenant related to the loan.

7 Deferred contributions

a) Expenses of future periods

Deferred contributions related to expenses of future periods represent unspent externally restricted grants and donations.

	2024 \$	2023 \$
Balance – Beginning of year Amount received related to the following year	6,148,363 1,433,188	5,076,235 1,072,128
Less: Amount recognized as revenue during the year	7,581,551	6,148,363
Balance - End of period	7,581,551	6,148,363

b) Property, buildings and equipment

Deferred capital contributions related to property, buildings and equipment represent the unamortized amount and unspent amount of donations and grants received for the purchase of property, buildings and equipment. The amortization of capital contributions is recorded as revenue in the statement of operations.

Notes to Financial Statements

March 31, 2024

	2024 \$	2023 \$
Balance – Beginning of year Amount received relating to the following year	1,515,669	1,795,522 -
Less: Amount recognized as revenue during the year	1,515,669 (258,854)	1,795,522 (279,853)
Balance – End of period	1,256,815	1,515,669

8 Adjustment for prior period funding

The statements for the year ended March 31, 2023 and other prior periods are subject to review by the Ministry of Health and consequently, a portion of the unrestricted net assets of the Organization may be refundable to the Ministry of Health. As at March 31, 2023, the following years of funding were still unassessed -2018/2019, 2019/2020, 2020/2021, 2021/2022, 2022/2023 and the current year.

9 Commitments

The Organization is committed under operating leases to rent premises. The leases may be cancelled in the event that funding for the program is unavailable. The combined future lease payments are approximately as follows:

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2024	707,201
2025	664,001
2026	630,941
2027	570,941
2028	457,541

10 Pension plan

The majority of full-time employees of the previous CMHA Middlesex are members of the Healthcare of Ontario Pension Plan (HOOPP). This plan is a multi-employer, defined benefit pension plan. Plan members will receive benefits based on the length of service and on the average of annualized earnings during the five consecutive years prior to retirement, termination or death, which provide the highest earnings. Employer contributions made to the plan during the year amounted to \$2,596,064 (2023 – \$2,139,786). The cost of pension benefits is determined by HOOPP at \$1.26 per every dollar of employee contributions.

The financial statements for the year ended December 31, 2023 for HOOPP disclosed net assets available for benefits of \$112,635,000 (2023 - \$103,674,000) with pension obligations of \$102,454,000 (2023 - \$92,721,000), resulting in a surplus of \$10,181,000 (2023 - \$10,953,000).

Notes to Financial Statements March 31, 2024

11 Government remittances

Included in accrued salaries and benefits are statutory remittances due as follows:

	2024 \$	2023 \$
EHT Income tax withholdings – EI, CPP	86,776 2,032,321	26,470 319,088
	2,119,097	345,558

None of these remittances are in arrears.

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